



Financial Results Presentation

for 1H of FY Ending March 31, 2023

October 28, 2022

TSE Prime Section: 7199

Premium Group Co., Ltd.





- 1. Summary of Financial Results for 1H of FY Ending March 31, 2023

 P.10 About the Upward Revision to Full-Year Forecast
- 2. Finance Segment
- 3. Automobile Warranty Segment
- 4. Auto Mobility Segment
- 5. Car Premium Segment
- 6. Appendix

[%]The results briefing videos is scheduled to be distributed on October 31, 2022.

Key Messages



Market Environment

- Number of new vehicles sold and used passenger vehicles registered down again year on year due to recent business environment circumstances
- Severe market conditions with declining used vehicle inventories and rising unit prices

Our KPIs and Performance

- Credit finance and automobile warranty both hit record double-digit growth
- Steady performance and one-off profits led to upward revision of full-year forecast

MTP Progress

- **■** Focused on building the member organization for Car Premium Club
- Launched the Car Premium website for customers, building the foundations for achieving the platform concept

Future Strategy

- Sustainable growth in the finance and automobile warranty segments and expansion of new businesses (mobility/Car Premium)
- Focus on encouraging conversion of network stores to paid memberships and enhancing services for members
- Mass marketing of the Car Premium brand to increase visibility

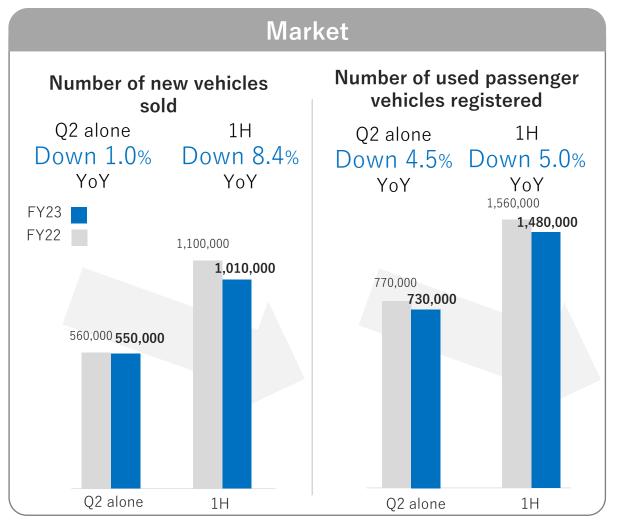


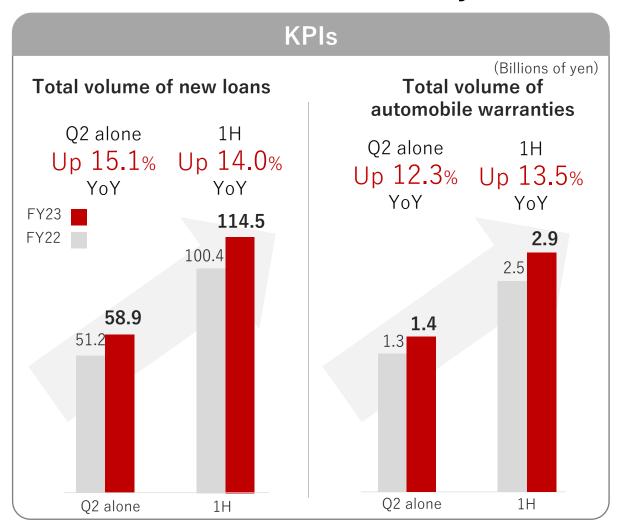
1. Summary of Financial Results for 1H of FY Ending March 31, 2023

Highlights from 1H of FY Ending March 31, 2023 (1)



- Market continues to fall below previous year's levels
- Growth in volume of new loans for both credit finance and automobile warranty





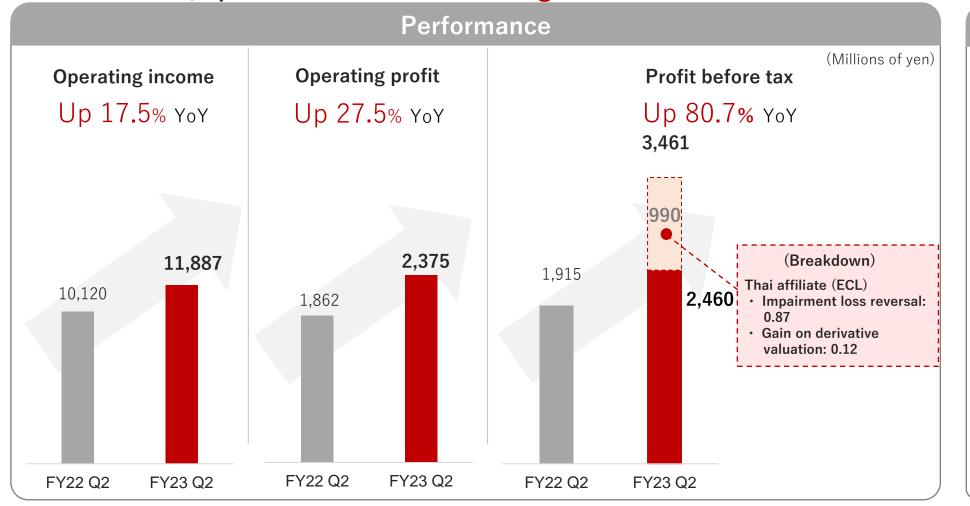
Highlights from 1H of FY Ending March 31, 2023 (2)



■ Higher profits and sales, future expected earnings (deferred profit): Approx. 40.0 billion stocked on BS

■ Reversal of last year's impairment loss on our Thai affiliate (ECL) results in 990 million in profit

before tax, up 28.6% YoY when excluding one-off factors



Future expected earnings (deferred profit) Whole Group Approx. 40.0 billion JPY Up 20.5% YoY **Finance** ¥33,340 million Up 21.0% YoY **Automobile warranty** ¥6,210 million Up 17.7% YoY Other ¥370 million Up 30.9% YoY

Highlights from 1H of FY Ending March 31, 2023 (3)



■ Implemented various stakeholder measures for medium- to long-term growth

Main Topics

Achieved 2,000 Car Premium Dealers ahead of schedule



Further enhanced services and expanded the membership organization toward the target of 3,000 companies by March 31, 2025.

Raised stock ownership association incentive grant rate

5% -> **15**%

Promoted increased opportunities for employees to purchase shares and ensured stable demand for share purchases, fostering a sense of unity within the Group and increasing liquidity in the stock market.

Issued our first Annual Report (2022)



Describes the history of the Group, its strengths, achievements, and strategies, in terms of both financial and non-financial information Further preponed results announcement to earliest date on record



Achieved the earliest results announcement in the industry in the TSE Prime Market We will continue striving to disclose to investors as quickly as possible.

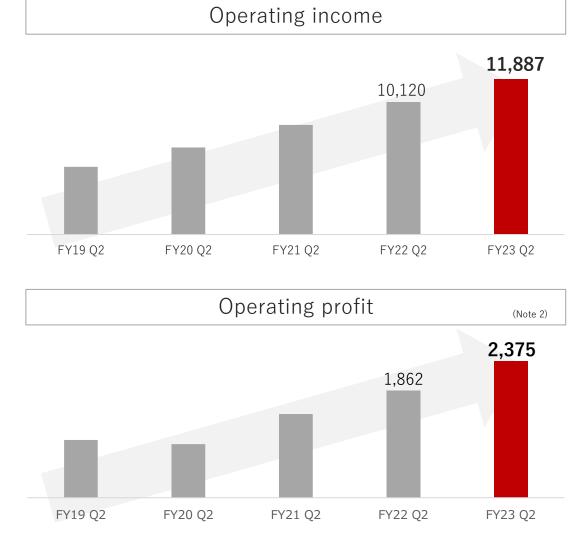
Consolidated Performance



■ Operating income of ¥11,887 million, up 17.5% YoY

■ Operating profit up 27.5% YoY due to lower operating expenses from Group synergies

| | FY22 Q2 | FY23 Q2 | YoY change |
|---|---------|---------|---------------|
| Operating income | 10,120 | 11,887 | +17.5% |
| Operating expenses | 8,258 | 9,512 | +15.2% |
| Operating profit | 1,862 | 2,375 | +27.5% |
| Profit before tax | 1,915 | 3,461 | +80.7% |
| Profit attributable to owners of parent | 1,358 | 2,641 | +94.5% |
| Basic earnings per share (yen) | 35.34 | 68.32 | +93.3% |



Notes: 1. Operating income and operating expenses for the previous fiscal year have been partially reclassified due to a change in presentation methods.

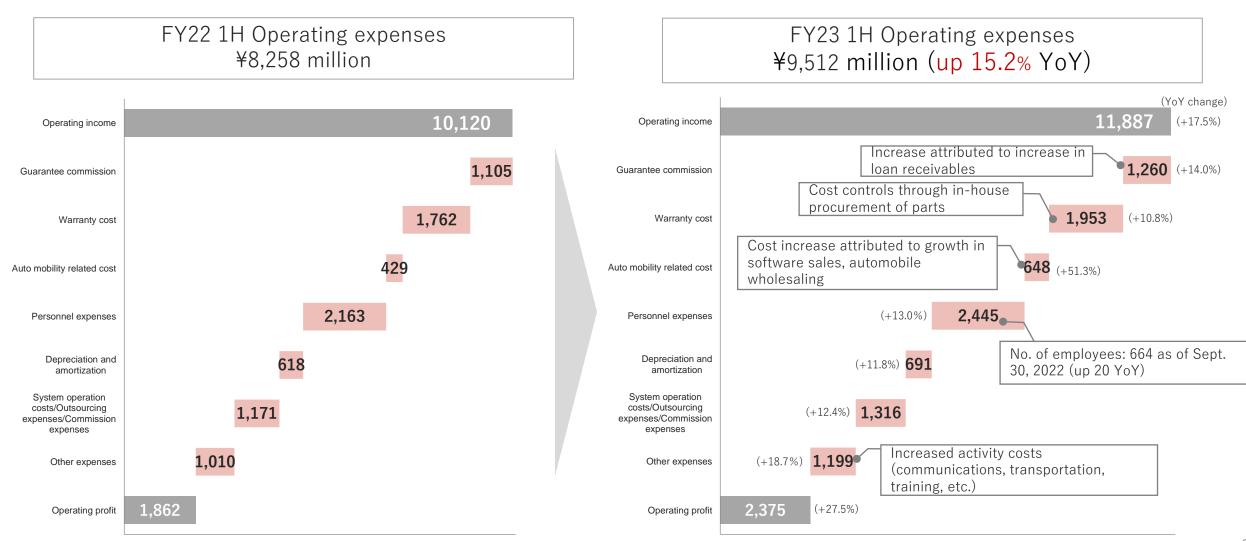
^{2.} Gain on valuation of insurance assets (FY2020) and gain on bargain purchase (FY2021) due to a change in accounting estimates are not included in operating profit as they are non-recurring items.

^{3.} The Company conducted a 3-for-1 stock split of common shares effective September 1, 2022, and basic earnings per share for FY2022 Q2 is calculated assuming that the stock split had taken place.

Operating Expenses (Breakdown)



■ Lower growth in operating expenses versus growth in operating income



Notes: 1. Operating income and operating expenses for the previous fiscal year have been partially reclassified due to a change in presentation methods.

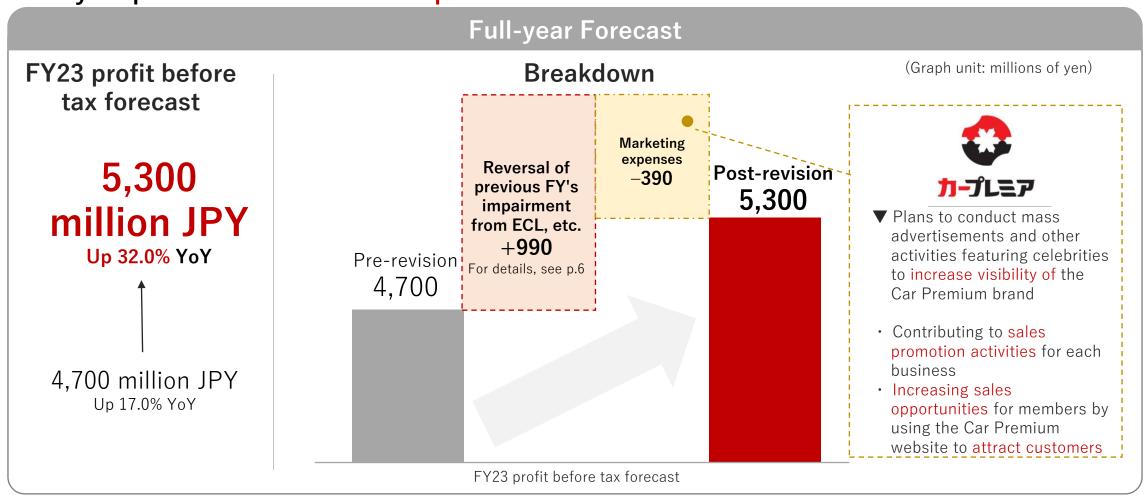
2. Since it is a preliminary value, we will promptly notify you on our website when any corrections or changes occur.

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About the Upward Revision to Full-Year Forecast



- Reversal of last year's impairment loss on our Thai affiliate (ECL) results in 990 million JPY in profit before taxes
- Spent 390 million JPY in marketing expenses as strategic investment for Car Premium
- Full-year profit before tax revised upward to 5.3 billion JPY

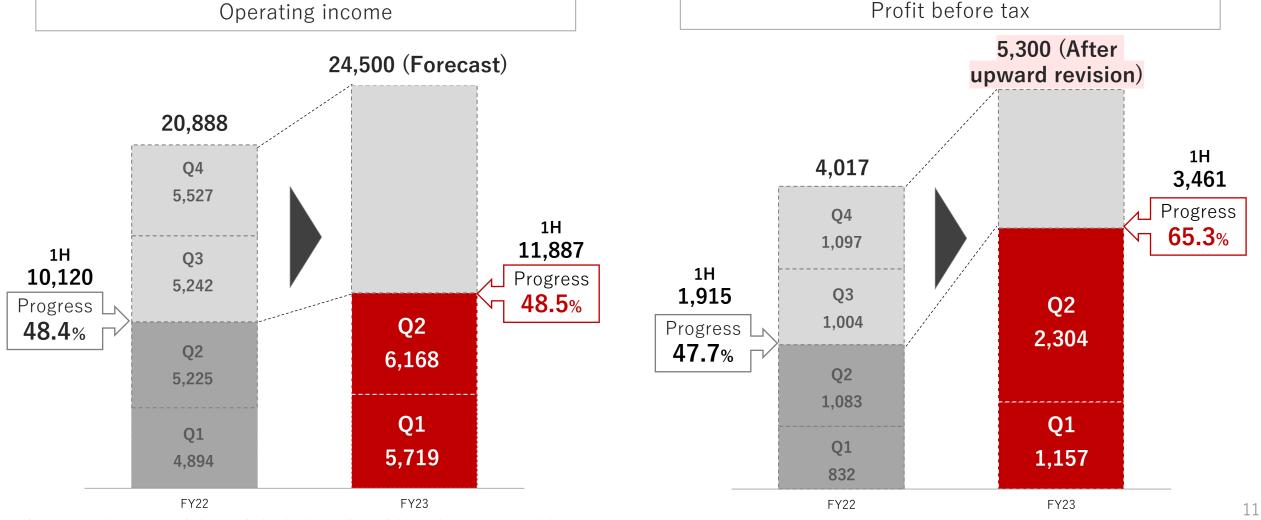


Full-Year Performance Outlook



■ Steady progress also against upwardly revised full-year forecasts

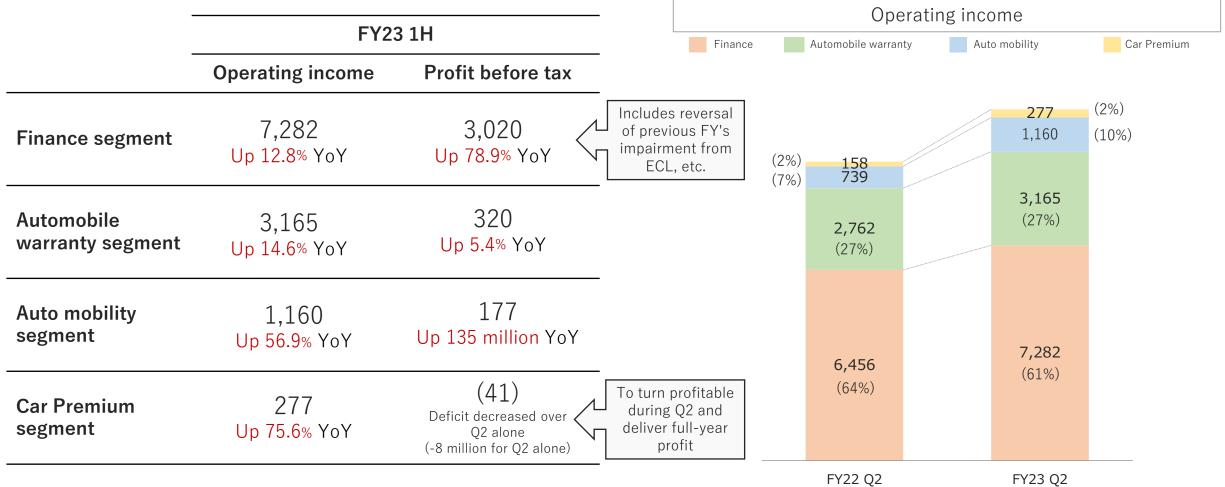
Quarterly performance is to increase gradually from the further accumulation of loan receivables



Performance by Segment



- Each segment steadily setting new record highs for operating income
- Auto mobility segment providing greater share of operating income





Premium 2. Finance Segment

Total volume of new loans

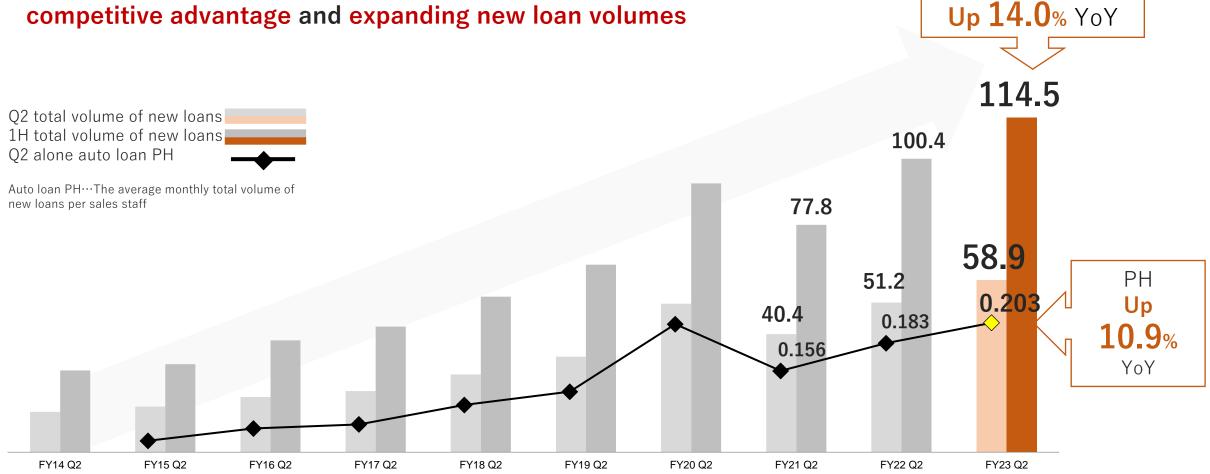


Volume of new

loans

(Graph unit: billions of yen, %

- Despite a sluggish market, volume of new loans grew, up 14.0% YoY
- Further sales efficiency achieved over 0.2 billion JPY auto loan PH
- Retain dealers through conversion to paid memberships, maintaining our competitive advantage and expanding new loan volumes



Notes: 1. "Total volume of new loans" refers to the total amount of credit and lease contracts newly signed in the period. The figures are inclusive of the total volume of new loans of products other than automotive credit financing (Ecology Credit, etc.), and are the actual results of Premium Co., Ltd.

^{2. &}quot;PH" stands for "Per Head," which refers to the average monthly total volume of new loans or warranties per sales staff. The monthly total volume of new loans refers to the total of the amount of credit contracts newly signed in a month. The amount of credit contracts refers to the total amount of the balance of charges for the product and the split commission. Furthermore, PH represents the actual results of Premium Co., Ltd.

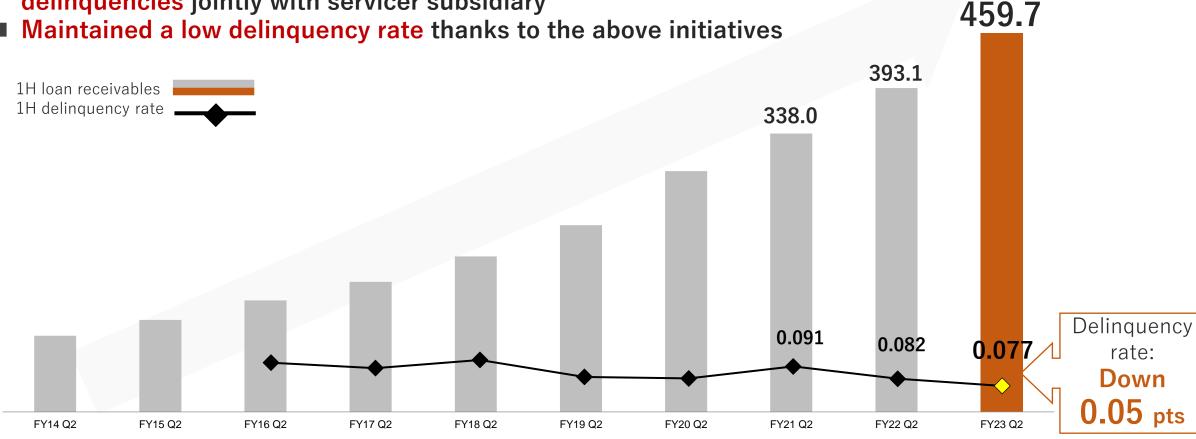
Loan receivables

Loan receivables

Up 16.9% YoY

(Graph unit: billions of yen, %

- Loan receivables also grew. up 16.9% YoY
- Continued elimination of initial arrears reduction by achieving efficient calling through DX measures
- Strengthened collection activities for medium- to long-term delinquencies jointly with servicer subsidiary
- Maintained a low delinquency rate thanks to the above initiatives



Notes: 1. "Loan receivables" refers to the total amount of credit and lease contracts that has not been repaid or for which the warranty period has not elapsed from the end of the period.

The figures are inclusive of the receivables balance of products other than automotive credit financing (Ecology Credit, etc.), and are the actual results of Premium Co., Ltd 2. "Delinquency rate" refers to the total amount of receivables that are more than 3 months in arrears and special loan receivables (with judicial intervention), expressed as a percentage of the loan and lease receivables at the end of

Other Indicators



- Working to promote utilization and increase share among existing network stores while continuing to develop new network stores
- No plan to significantly increase sales staff in FY2023
 Aiming to increase the volume of new loans by establishing mechanisms and making sales activities more efficient

Number of network stores

Up 7.3% YoY

26,548

- Continuing to develop new network stores
- Striving to promote utilization and expand share

Number of sales staff

Up 4 YoY

98

 Growing volume of new loans by converting to paid memberships and establishing mechanisms in the platform concept Paperless introduction rate

Up 14.5 pts YoY

93.4%

 Achieving more efficient sales activities through ongoing efforts to promote going paperless Al credit screening introduction rate

Up 20.1 pts YoY

37.5%

 Increasing screening accuracy and increasing cases where Al credit screening is applicable

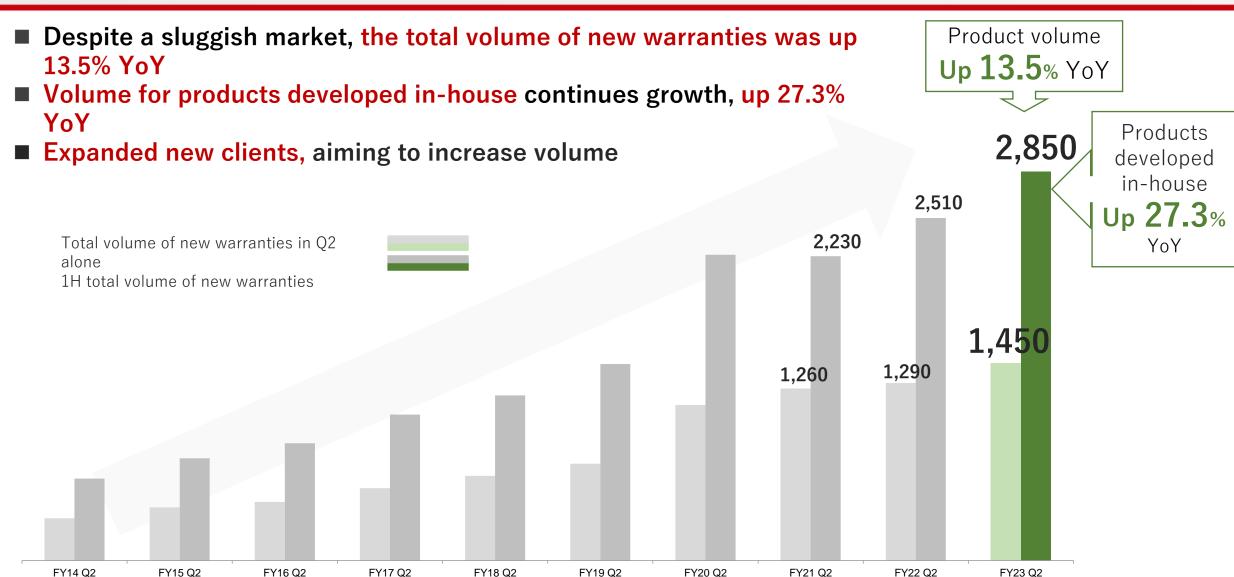


3. Automobile Warranty Segment

Total volume of new warranties



(Graph unit: millions of yen)



Notes: 1. "Total volume of new warranties" refers to the total amount of warranty contracts newly signed in the period.

^{2.} The aggregation criteria for volume of certain products were reviewed in Q3 of FY2022. Figures presented here were calculated using the new criteria.

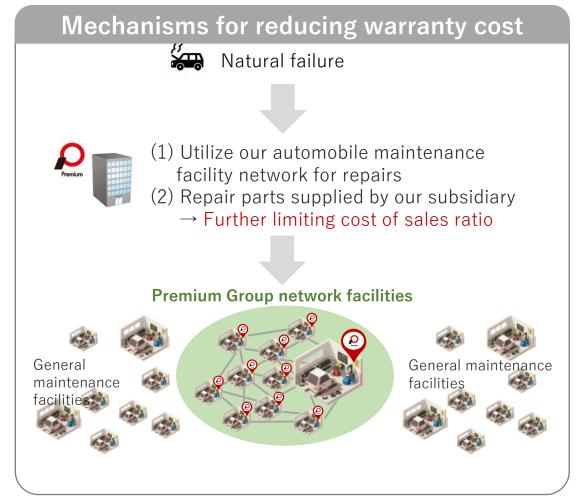
Cost Reduction Measures / Parts Sales

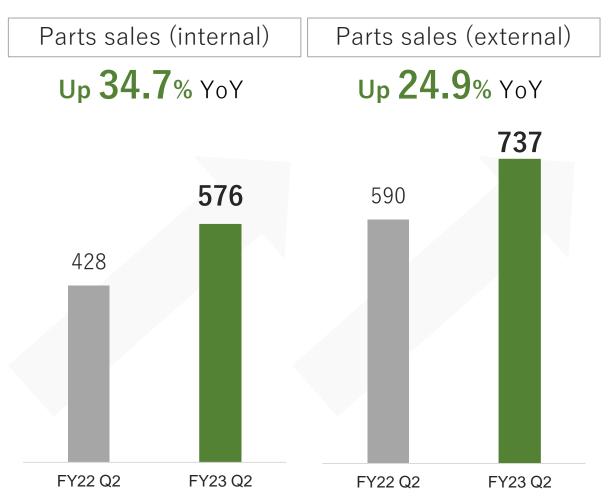


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(Graph unit: millions of yen)

- Expanded lineup of parts handled and increased parts provided for warranty repair (internal parts sales) and encouraged use of our automobile maintenance facility network, reducing cost of sales ratio
- Continued growth in parts sales outside of inter-Group transactions (outside parts sales)





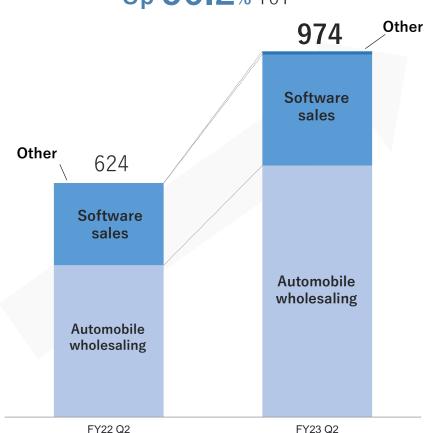


4. Auto Mobility Segment



- Focused on developing services for Car Premium Club and creating new businesses
- Launched full-scale software sales to Premium network stores, contributing to increasing sales

Auto mobility segment sales



Software sales

- Made Premium SoftPlanner Co., Ltd. a wholly owned subsidiary, fostering an organizational culture with a greater sense of unity
- Expanded sales targets by strengthening relationships with finance sales

Automobile wholesaling

- Due to increasing repossession rate of vehicles, Group-internal distribution volume grew and sales expanded
- Launched vehicle buybacks through the Car Premium website



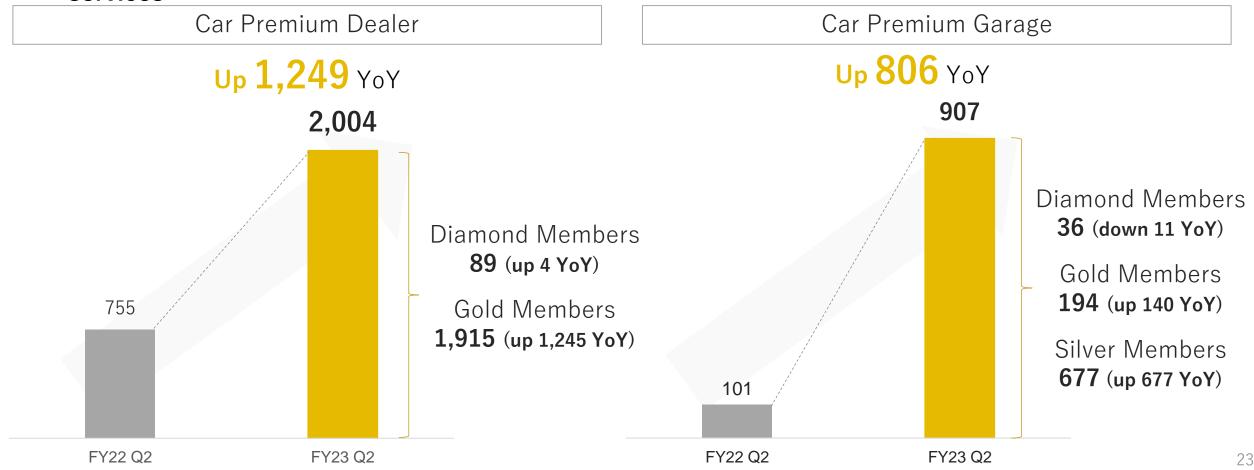
Premium 5. Car Premium Segment

Car Premium Club Memberships





- Steady progress in building Car Premium Club, a paid membership organization for car dealers and maintenance facilities
- Car Premium dealer acquisitions by the end of FY2023 upwardly revised to 2,500 companies
- Aim to further increase membership expansion and membership fee revenue by reinforcing services





Company Profile



| Name | Premium Group Co., Ltd. |
|---------------------------------------|---|
| Securities Code / Exchange | 7199 / Prime Market of Tokyo Stock Exchange |
| Established | May 25, 2015 Note: 2007 Established Premium Co., Ltd. (Former name: G-ONE Credit Services Co., Ltd.) |
| Head Office | The Okura Prestige Tower, 2-10-4 Toranomon, Minato-ku, Tokyo |
| President and Representative Director | Yohichi Shibata |
| Number of Issued Shares | 40,184,970 (As of September 30, 2022) |
| Capital | ¥1,668 million (non-consolidated: as of September 30, 2022) |
| Number of Employees | 664 (consolidated; as of September 30, 2022) Note: Number of persons employed by the Group excluding temporary workers |
| Main Shareholders | Nomura Securities Co., Ltd. (Nomura Asset Management Co., Ltd. and Nomura International PLC): 9.65% Coupland Cardiff Asset Management: 6.99% BNY Mellon Investment Management Japan Limited: 4.95% Sumitomo Mitsui Trust Asset Management Co., Ltd. and Nikko Asset management Co., Ltd.: 4.13% (As of September 29, 2022; referencing the report on changes in large volume holdings, etc.) |
| Description of Business | Finance Automobile warranty Auto mobility Car Premium (Building a membership organization of auto dealers and garages) Finance, automobile warranty, auto mobility overseas (Thailand, Indonesia, the Philippines) |

Company Profile



Premium Group is an auto mobility company offering customers a vibrant car life alongside our network of car dealers and garages.

Main Business

Diversified Business Portfolio as an Independent Company

Finance

>Main business

- · Auto credit
- · Ecology credit
- · Shopping credit
- · Collection Agency

► Main business connection

Used car dealer

Auto Mobility

>Main business

- Sales of software
- · Wholesale of automobiles
- Auto lease

► Main business connection

Garage

Automobile Warranty

>Main business

- Automobile warranty
- · Overseas expansion of automobile warranty (Thailand, Indonesia, Philippines)
- · Sales of used parts to domestic and overseas

► Main business connection

· Used car dealer, garage

Car Premium

>Main business

- Building a membership organization
- Operating in-house garages

> Main business connection

· Used car dealer, garage

Auto Mobility 14% **Operating** revenue by each **Automobile warranty** business service 21% (FY22) 208.9 Million JPY **Finance** 65%

Launched on April 1, 2022

Segment Reorganization



Reclassified reporting segments due to the rising importance of the Car Premium Club, the generation of greater Group synergy, and expanding our business

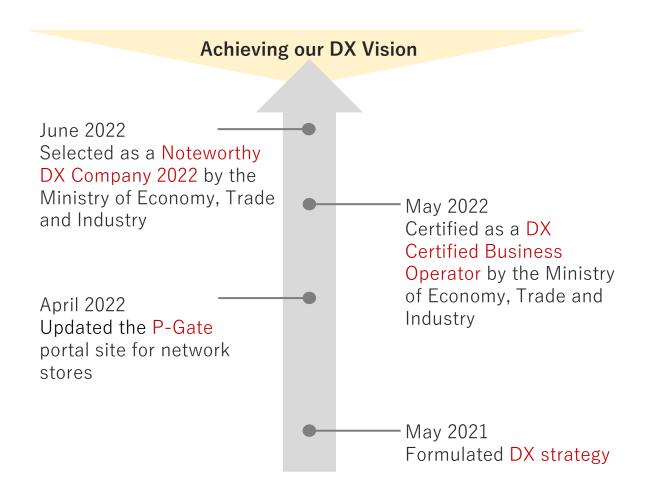


Note: "*" indicates an affiliate.

Our DX Strategy



In approximately one year from formulating our DX strategy, we built our DX initiative platform and became a Noteworthy DX Company 2022 and a DX Certified Business Operator Seeking to realize our concept as a platform provider of connecting end-users and mobility providers



DX for end-users



Website for individual customers launches on July 22, 2022

- **▼** This site offers:
- Options to get the best out of our customers' cars using our wide range of services
- Extensive after-sales support

DX for auto mobility providers



Login rates for mobility provider portal sites:

As of September 30, 2022

- · All network stores: 89.2%
- · Car Premium Dealer: 99.5%
- → Functions as a tool for communication with dealers



| | FY22 (As of March 31, 2022) | Q1.FY23 (As of June 30, 2022) | Q2.FY23 (As of September 30, 2022) | Compared to the end of the previous fiscal | QoQ |
|--|--------------------------------|----------------------------------|---------------------------------------|--|---------|
| Assets | | | | | |
| Cash and cash equivalents | 11,433 | 10,040 | 11,796 | +3.2% | +17.5% |
| Financing receivables | 35,733 | 37,314 | 39,301 | +10.0% | +5.3% |
| Other financial assets | 5,786 | 6,114 | 6,306 | +9.0% | +3.1% |
| Property, plant and equipment | 3,648 | 3,415 | 3,439 | △5.7% | +0.7% |
| Intangible assets | 6,279 | 6,678 | 7,108 | +13.2% | +6.4% |
| Goodwill | 3,958 | 3,958 | 3,958 | +0.0% | +0.0% |
| Investments accounted for using equity method | 1,600 | 1,647 | 2,497 | +56.1% | +51.6% |
| Deferred tax assets | 3 | 3 | 4 | +13.7% | +7.5% |
| Insurance assets | 3,284 | 3,814 | 3,776 | +15.0% | △1.0% |
| Other assets | 10,075 | 9,631 | 9,293 | △7.8% | △3.5% |
| Total assets | 81,800 | 82,616 | 87,477 | +6.9% | +5.9% |
| Liabilities | | | | | |
| Financial guarantee contracts | 30,065 | 31,718 | 33,342 | +10.9% | +5.1% |
| Borrowings | 23,759 | 23,396 | 23,236 | △2.2% | △0.7% |
| Other financial liabilities | 7,248 | 6,841 | 7,352 | +1.4% | +7.5% |
| Provisions | 366 | 341 | 373 | +1.9% | +9.5% |
| Income taxes payable | 720 | 192 | 607 | △15.8% | +215.4% |
| Deferred tax liabilities | 1,238 | 1,371 | 1,453 | +17.4% | +6.0% |
| Other liabilities | 8,590 | 8,343 | 8,860 | +3.1% | +6.2% |
| Total liabilities | 71,987 | 72,203 | 75,223 | +4.5% | +4.2% |
| Equity | | | | | |
| Equity attributable to owners of parent | | | | | |
| Share capital | 1,700 | 1,700 | 1,700 | +0.0% | +0.0% |
| Capital surplus | 1,295 | 1,347 | 1,359 | +4.9% | +0.9% |
| Retained earnings | 7,722 | 8,228 | 10,029 | +29.9% | +21.9% |
| Treasury shares | △ 1,201 | △ 1,150 | △ 1,129 | △6.0% | △1.8% |
| Other components of equity | 194 | 259 | 268 | +38.6% | +3.5% |
| Total equity attributable to owners of parent | 9,710 | 10,385 | 12,228 | +25.9% | +17.7% |
| Non-controlling interests | 103 | 28 | 27 | △74.3% | △6.3% |
| Total equity | 9,814 | 10,413 | 12,254 | +24.9% | +17.7% |
| Total liabilities and equity ther financial assets in FY22 Q1 was reclassified to financial receivables. | 81,800 | 82,616 | 87,477 | +6.9% | +5.9% |

P/L (Consolidated cumulative period)



| (April 1 - September 30) | | | | | Compared to | |
|---|--------------------------------------|----------------------------------|--------------------------------------|----------|-----------------|--|
| | Q1-Q2.FY22 | FY22 | Q1-Q2.FY23 | YoY | the and of | |
| (April 1 - September 30) | (April 1, 2021 - September 30, 2021) | (April 1, 2021 - March 30, 2022) | (April 1, 2022 - September 30, 2022) | 101 | previous fiscal | |
| | | | | | year | |
| Operating income | 10,120 | 20,888 | 11,887 | +17.5% | △43.1% | |
| Operating expenses | 8,258 | 17,024 | 9,512 | +15.2% | △44.1% | |
| Operating profit | 1,862 | 3,864 | 2,375 | +27.5% | △38.5% | |
| Share of profit of investments accounted for using equity metho | 78 | 213 | 999 | +1188.2% | +369.2% | |
| Other finance income | 1 | 3 | 123 | +9073.3% | +4214.5% | |
| Other finance costs | 26 | 63 | 35 | +38.2% | △44.0% | |
| Profit (loss) before tax | 1,915 | 4,017 | 3,461 | +80.7% | △13.8% | |
| Income tax expense | 551 | 1,053 | 816 | +48.2% | △22.5% | |
| Profit (loss) | 1,365 | 2,964 | 2,645 | +93.9% | △10.8% | |
| Profit (loss) attributable to: | | | | | | |
| Owners of parent | 1,358 | 2,941 | 2,641 | +94.5% | △10.2% | |
| Non-controlling interests | 6 | 23 | 4 | △39.9% | △83.0% | |

P/L (Operating income/Operating expenses)



| (April 1 - September 30) | Q1-Q2.FY22 (April 1, 2021 - September 30, 2021) | FY22 (April 1, 2021 - March 30, 2022) | Q1-Q2.FY23 (April 1, 2022 - September 30, 2022) | YoY | Compared to the and of previous fiscal year |
|---|--|--|--|---------|--|
| Operating income | | | | | |
| Finance income | 5,095 | 10,615 | 6,042 | +18.6% | △43.1% |
| Impairment gain on financial assets | 302 | 435 | 172 | △42.8% | △60.4% |
| Warranty revenue | 2,757 | 5,595 | 3,126 | +13.4% | △44.1% |
| Other commission sales | 1,063 | 2,099 | 1,102 | +3.7% | △47.5% |
| Automobility-related sales | 624 | 1,482 | 974 | +56.2% | △34.2% |
| Revenue from the exercise of insurance policies | 109 | 224 | 121 | +10.9% | - |
| Other | 171 | 438 | 349 | +104.8% | △20.3% |
| Total | 10,120 | 20,888 | 11,887 | +17.5% | △43.1% |

| (April 1 - September 30) | Q1-Q2.FY22 (April 1, 2021 - September 30, 2021) | FY22 (April 1, 2021 - March 30, 2022) | Q1-Q2.FY23 (April 1, 2022 - September 30, 2022) | YoY | the and of previous fiscal year |
|-------------------------------------|--|--|--|--------|---------------------------------------|
| Operating expenses | | | | | |
| Finance costs | 76 | 149 | 93 | +22.7% | △37.9% |
| Guarantee commission | 1,105 | 2,282 | 1,260 | +14.0% | △44.8% |
| Employee benefit expenses | 2,163 | 4,591 | 2,345 | +8.4% | △48.9% |
| Warranty cost | 1,762 | 3,407 | 1,953 | +10.8% | △42.7% |
| Automobility-related costs | 429 | 995 | 648 | +51.3% | △34.9% |
| System operation costs | 417 | 801 | 394 | △5.6% | △50.9% |
| Depreciation | 618 | 1,294 | 691 | +11.8% | △46.7% |
| Taxes and dues | 342 | 686 | 407 | +18.9% | △40.7% |
| Commission expenses | 465 | 959 | 576 | +23.8% | △40.0% |
| Rent expenses on land and buildings | 25 | 47 | 28 | +13.0% | △40.4% |
| Outsourcing expenses | 288 | 577 | 347 | +20.2% | △39.9% |
| Other operating expenses | 567 | 1,233 | 771 | +35.9% | △37.5% |
| Total | 8,258 | 17,024 | 9,512 | +15.2% | △44.1% |

P/L (Consolidated cumulative period)



| (July 1 - September 30) | Q2.FY22 | Q1.FY23 | Q2.FY23 | V-V | QoQ |
|---|------------------------------------|---------------------------------|-------------------------------------|-----------|-----------|
| | (July 1, 2021- September 30, 2021) | (April 1, 2022 - June 31, 2022) | (July 1, 2022 - September 30, 2022) | YoY | |
| Operating income | 5,225 | 5,719 | 6,168 | +18.0% | +7.9% |
| Operating expenses | 4,157 | 4,616 | 4,896 | +17.8% | +6.1% |
| Operating profit | 1,068 | 1,103 | 1,272 | +19.1% | +15.4% |
| Share of profit of investments accounted for using equity metho | 15 | 63 | 936 | +6244.3% | +1381.1% |
| Other finance income | 1 | 1 | 122 | +17062.6% | +16296.7% |
| Other finance costs | 0 | 9 | 26 | +5864.4% | +175.2% |
| Profit (loss) before tax | 1,083 | 1,157 | 2,304 | +112.8% | +99.1% |
| Income tax expense | 326 | 312 | 504 | +54.3% | +61.2% |
| Profit (loss) | 757 | 845 | 1,801 | +138.0% | +113.2% |
| Profit (loss) attributable to: | | | | | |
| Owners of parent | 751 | 841 | 1,801 | +140.0% | +114.3% |
| Non-controlling interests | 6 | 4 | △ 0 | △104.7% | △106.9% |

P/L (Operating income/Operating expenses)



| (July 1 - September 30) | Q2.FY22 (July 1, 2021- September 30, 2021) | Q1.FY23 (April 1, 2022 - June 31, 2022) | Q2.FY23 (July 1, 2022 - September 30, 2022) | YoY | QoQ |
|---|---|--|--|--------|---------|
| Operating income | (July 1, 2021- September 30, 2021) | (April 1, 2022 - June 31, 2022) | (July 1, 2022 - September 50, 2022) | | |
| Finance income | 2,589 | 2,962 | 3,080 | +19.0% | +4.0% |
| Impairment gain on financial assets | 158 | 55 | 117 | △25.6% | +113.2% |
| Warranty revenue | 1,401 | 1,532 | 1,594 | +13.8% | +4.1% |
| Other commission sales | 533 | 543 | 559 | +4.9% | +2.9% |
| Automobility-related sales | 344 | 443 | 531 | +54.5% | +20.0% |
| Revenue from the exercise of insurance policies | 109 | - | 121 | +10.9% | - |
| Other | 92 | 184 | 165 | +79.5% | △10.0% |
| Total | 5,225 | 5,719 | 6,168 | +18.0% | +7.9% |
| | · | <u> </u> | · | | |
| (July 1 - September 30) | Q2.FY22 | Q1.FY23 | Q2.FY23 | YoY | QoQ |
| | (July 1, 2021- September 30, 2021) | (April 1, 2022 - June 31, 2022) | (July 1, 2022 - September 30, 2022) | 101 | Q0Q |
| Operating expenses | | | | | |
| Finance costs | 37 | 47 | 46 | +24.7% | △0.8% |
| Guarantee commission | 563 | 617 | 643 | +14.1% | +4.1% |
| Employee benefit expenses | 1,040 | 1,120 | 1,225 | +17.8% | +9.4% |
| Warranty cost | 936 | 911 | 1,042 | +11.3% | +14.3% |
| Automobility-related costs | 221 | 305 | 343 | +54.9% | +12.3% |
| System operation costs | 204 | 199 | 195 | △4.8% | △2.1% |
| Depreciation | 309 | 350 | 340 | +10.1% | △2.9% |
| Taxes and dues | 169 | 218 | 189 | +12.2% | △13.2% |
| Commission expenses | 215 | 275 | 301 | +39.8% | +9.5% |
| Rent expenses on land and buildings | 12 | 14 | 14 | +16.3% | △1.4% |
| Outsourcing expenses | 151 | 170 | 177 | +17.2% | +3.8% |
| Other operating expenses | 299 | 390 | 381 | +27.3% | △2.2% |
| Total | 4,157 | 4,616 | 4,896 | +17.8% | +6.1% |

Premium



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